



FEDERATION OF
CALGARY COMMUNITIES



ANNUAL REPORT

January 1, 2022 - December 31, 2022



LAND ACKNOWLEDGEMENT

The Federation of Calgary Communities acknowledges Mohkínsstsisí [mohk-KIN-stiss] and the traditional Treaty 7 territory and oral practices of the Blackfoot Confederacy comprised of the Siksiká [six-ih-GAH], the Káínai [GUY-nah], and the Piikáni [bee-GAH-nee] First Nations; the Tsúút'ínà [soot-IN-uh] First Nations; and the Stoney Nakoda [nuh-KOH-duh] including the Chiniki [CHIN-ih-kee], Bearspaw [BEARS paw], and Wesley [WESS-lee] First Nations. We acknowledge that this territory is also home to the Métis Nation of Alberta Region 3 within the historical Northwest Métis homeland.

We have respect for and deep gratitude to Indigenous peoples whose traditional territories we are honoured to operate within.



A YEAR IN REVIEW

2022 can be described as a year of transition; re-shifting our focus to meet the needs of our members. As many of us were still impacted by COVID in the first quarter, The Federation of Calgary Communities (The Federation) worked closely with all members to ensure critical services remained in place. 2022 was not without its challenges, but with these came the opportunities to reshape our organizational structure and strategic plan in a post-COVID world.

Throughout the year, The Federation connected with City of Calgary councillors to share our history in community building and the impact of communities and the thousands of volunteers we have in our city. These meetings resulted in positive conversations, and we are excited to share that The Federation is now a full civic partner, receiving an increase in funding over the next four years. We thank council and administration for their continued support.

The Federation also worked closely with its volunteer board members to review the strategic plan and provide guidance on organizational restructuring to meet the demands of the organization and its 250 members. With more communities and social recreation groups looking to The Federation for advice, education and support, we are now able to develop new tools to better serve your needs.

With shifting needs and uncertainty in 2022, we are reassured to see our work continues to be meaningful and the overall satisfaction with our services remains high. It was great to see that 47 of our members received funding for projects that engaged their residents and 85 per cent of members saw an increase in organizational effectiveness after using our services.

Coming out of 2022, The Federation was set up for the year ahead. From new funding in place, audits continuing to roll in, organizations reaching out to become members and a new opportunity to work with Jane's Walk, The Federation is strategically set to be the key resource for communities and non-profits in Calgary.



Alyson Robb
President



Leslie Evans
Executive Director



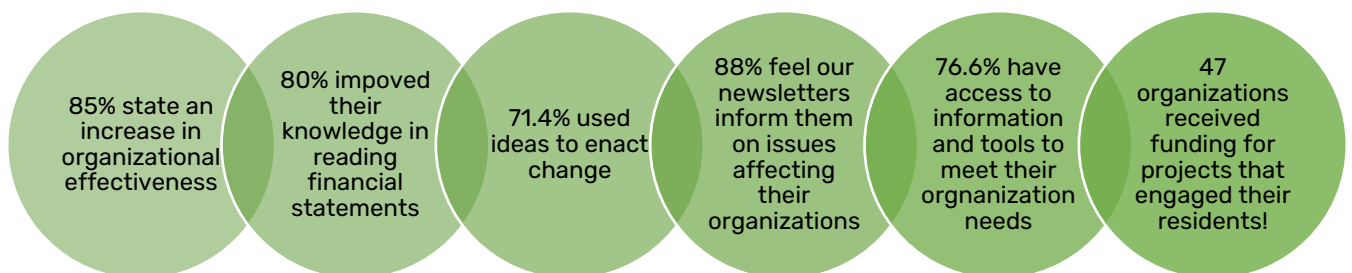
2022 ACHIEVEMENTS

Through our work in community, we empower non-profit leaders. Our services focus on increasing our members' ability to meet their organizational needs. Every year, we offer our member organizations support and opportunities to increase their knowledge around non-profit governance, increase their confidence in leading their teams and organization, and increase their capacity to support their members and communities.

Here is what we did in 2022:



The impact of our work reported by our members:





PROGRAM HIGHLIGHTS



We've activated parking lots, streets, plazas, sidewalks, and now tiny unused setbacks off sidewalks. Analogue is Dialogue was an interactive art installation that activated a tiny, weed filled space off the 9th Ave sidewalk.



This space was transformed using just a table, chairs, background art, and a typewriter. Each day the typewriter was placed on the table to encourage sidewalk strollers to sit and type. Perhaps they typed a note to themselves. Perhaps they typed out a poem, or a thought, or how they felt about this interactive space. Analogue is Dialogue was developed in partnership with ActivateYYC and the Inglewood BIA. The project created an outdoor nook and utilized a typewriter as a form of communication and tool for gathering perspectives.

No space is too tiny for activation. With just \$1000 and a unique vision, the project represents Inglewood's passion for arts and culture. Analogue is Dialogue was further integrated into Inglewood's street festivals such as Sunfest and August Car Free Sundays. Long live the typewriter!



Marin, our ActivateYYC Storyteller, wrote an investigative article about the current Paint the Pavement policies, guidelines, and the application process. The paper explored different perspectives from affected and expert sources to identify gaps, obstacles, and opportunities associated with Paint the Pavement. After gathering anecdotal and statistical evidence, we presented this information as part of ActivateYYC 2022 - encouraging the creation of a more accessible tactical urbanism process and broader outcomes for ActivateYYC 2023.



EDUCATIONAL WORKSHOPS:

Our workshops went through many iterations in 2022 - some in-person and some on-line, which meant we had to change the workshop activities to work in each environment. Some of you may have noticed Paul Meunier returning to The Federation as our new

Dear Paul,
Thank you for the workshop I attended in November ("Growing Your Membership.") The knowledge I gained is really helping to guide our approach to member relationships. We appreciate the work you do for all communities! Wishing you the best in 2023.

Director of Education! Paul was with us from 2010-2017 in Member Services, and many folks reached out to welcome Paul back to the team.

As we continue to strengthen Core workshops on governance, compliance, and community engagement, Paul has been helping to grow our diversity series in new and exciting ways.

Of course, Paul is not the only instructor (but we love that he is back!). In fact, most of our staff deliver educational offerings spanning governance, engagement, financial management and urban planning.

ENGAGING OUR NETWORK

The Engagement Team held a successful Funding Townhall engagement process. We heard from over 80 member organizations about their challenges. Thanks to your candidness, we were able to pull themes and get to work on the main pinch points. For starters, we successfully, along with your support, lobbied the MLAs to ensure Community Facility Enhancement Funds (CFEP) were put back to \$50 million annually. We continued to lobby AGLC to ensure that changes made were to enable community building with simplified rules and reporting. We have planned to bring back the "Meet the Funders" workshop to help you to learn directly from those who regularly fund our members. Finally, we have been working to add more resources around funding, including regular communication around upcoming funding opportunities (another great reason to read Get Engaged!).



Our planners, Adithi and Ali, also tried something new. They ran co-design sessions with communities to ensure that information could be used to educate their boards and residents. The sessions were well attended, and we learned a lot about working with community, while ensuring the content was not misleading. Needless to say, the project had a few bumps in the road but ultimately, it created six information posters to help explain a number of planning topics.



PARTNERSHIPS

CITIZENS+STUDENTS

A SAPL/FEDERATION PARTNERSHIP

Since 2012, The Federation has partnered with the School of Architecture, Planning and Landscape to place Master of Planning students into the community, to work with residents on issues regarding density, physical planning, and urban design in the neighbourhoods of Millican Ogden, Forest Lawn, Albert Park/Radisson Heights, and Southview, which took place in January to April 2022.



When Adithi joined the Federation as an urban planner in August 2022, she had a steep learning curve. The Citizens + Students project with the University of Calgary was kicking-off looking for new communities for Winter 2023. The recruitment campaign received the highest number of applications ever, showing us this program is still in high demand! The communities of Saddleridge and Taradale were selected; this project posed an interesting challenge as it opened a new avenue to explore engagement strategies with different demographics and housing forms. Stay tuned in 2023 for the results!



As a founding member of Board Leadership Calgary, we have co-chaired this collaborative, comprising several non-profit partners, to bring board basics to hundreds of small non-profit leaders. In 2022, we continued our virtual program by offering three workshops. The Federation delivered a version of Board Basics 101 to a large audience. The Federation and our staff always present our core workshops at Board Leadership and gain rave reviews. Somehow, we make some dry content interesting! Watch for Board Leadership in the Fall of 2023 as there are some great presenters.



FINANCIAL STATEMENTS

The full audited financial statements are available at:
<https://calgarycommunities.com/bylaws-reports-financials/>

THE FEDERATION OF CALGARY COMMUNITIES SOCIETY Statement of Financial Position As at December 31, 2022

	2022	2021
Assets		
Current		
Unrestricted cash	\$ 423,217	\$ 676,556
Restricted assets (Note 3)	191,833	272,602
Accounts receivable	294,877	136,599
Work in progress (Note 4)	81,100	67,214
Prepaid expenses	43,797	40,835
	<u>1,034,824</u>	<u>1,193,806</u>
Property and equipment (Note 5)	<u>51,521</u>	<u>66,915</u>
	<u>\$ 1,086,345</u>	<u>\$ 1,260,721</u>
Liabilities and Net Assets		
Current		
Accounts payable and accrued liabilities	\$ 33,924	\$ 36,921
Audit retainer (Note 4)	142,360	106,858
Goods and services tax payable	13,731	10,585
Unearned revenue	3,075	-
Fund held in trust (Note 6)	103,305	128,432
Current portion of lease inducement (Note 9)	14,657	14,657
Deferred contributions related to operations (Note 7)	88,528	144,170
	<u>399,580</u>	<u>441,623</u>
Deferred contributions related to property and equipment (Note 8)	<u>24,475</u>	<u>38,336</u>
Long-term portion of lease inducement (Note 9)	<u>10,994</u>	<u>25,651</u>
	<u>435,049</u>	<u>505,610</u>
Net Assets		
Invested in property and equipment	27,047	28,579
Unrestricted	<u>624,249</u>	<u>726,532</u>
	<u>651,296</u>	<u>755,111</u>
	<u>\$ 1,086,345</u>	<u>\$ 1,260,721</u>



THE FEDERATION OF CALGARY COMMUNITIES SOCIETY
Statement of Operations
For the Year Ended December 31, 2022

	2022	2021
Revenue		
Service and fees	\$ 927,562	\$ 893,770
Grants (Note 7)	350,594	435,196
Casino (Note 7)	100,000	-
Memberships	61,175	59,225
Fees for contracted services	49,651	9,876
Donations and sponsorships	40,182	40,683
Interest	15,729	4,430
Office and miscellaneous (Schedule 1)	1,439	942
Fundraising events	-	2,161
Funds received related to COVID-19 (Note 13)	-	133,241
	1,546,332	1,579,524
Expenses		
Salaries and benefits	1,424,212	1,436,429
Occupancy	89,757	86,128
Office and administration (Schedule 2)	70,242	61,473
Equipment lease	10,766	11,129
Professional fees	11,500	9,999
Education and training	9,517	3,506
Memberships and audit insurance	7,189	9,378
Website and technology support	5,683	4,875
Convening and group meeting	5,432	4,230
Community resource and promotion	495	32,861
Volunteer recognition	395	1,778
Library	52	579
Fundraising expenses	-	1,258
	1,635,240	1,663,623
Excess of revenue over expenses before amortization	(88,908)	(84,099)
Amortization of deferred contributions related to property and equipment (Note 8)	(13,861)	(13,861)
Amortization expense	28,768	25,875
	14,907	12,014
Deficiency of revenue over expenses for the year	\$ (103,815)	\$ (96,113)



FUNDERS AND SPONSORS



Official Supplier of Commercial and D&O Insurance for member organizations of the Federation of Calgary Communities

Financial Institution of Choice for The Federation of Calgary Communities

Official Energy Sponsor of The Federation of Calgary Communities

Preferred Partner of The Federation of Calgary Communities

COMMUNITY BUILDER

(\$30,000+)



COMMUNITY CHAMPION

(\$20,000 - 29,999)



COMMUNITY SUPPORTER

(\$2,500 - \$4,999)



NEIGHBOUR

(\$1,000 - \$2,499)





OUR TEAM

As of December 2022:

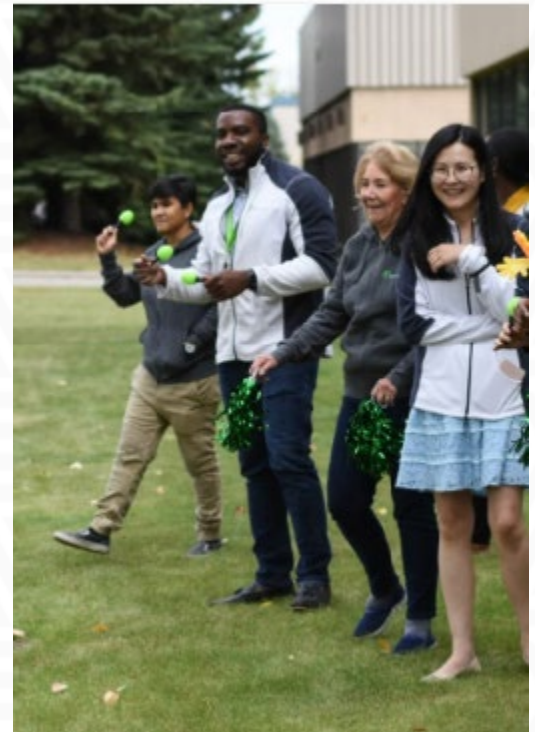
BOARD OF DIRECTORS

Alyson Robb, President
Tina Kakkar, Vice President
Jermyn Voon, Secretary
Agnes Szaflarski, Treasurer
Elaina Eifler, Director
Marta Ligocki, Director
Tim Lipp, Director
John McKinley, Director
Austin Muir, Director
Roy Wright, Director

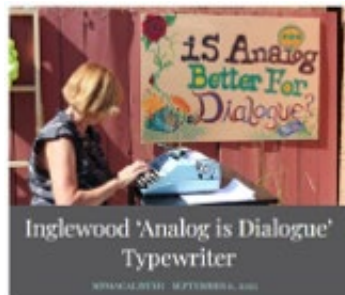
STAFF

Executive Director
Director of Education
Organization Capacity Specialist
Urban Planner
Urban Planning Coordinator
ActivateYYC Storyteller
Marketing and Communications Coordinator
Digital Marketing Coordinator
Web Designer and I.T. Support
Database and I.T. Coordinator
Administration Assistant
Accountant
Auditor
Auditor
Auditor
Audit Manager
File Manager and Audit Technician
Intermediate Audit Technician
Audit Technician
Audit Technician
Audit Technician
Audit Technician
Audit Technician

Leslie Evans
Paul Meunier
James Akinola
Adithi Lucky Reddy
Ali McMillan
Marin Peake-MacAlister
vacant
Xiting Wang
Kayleigh Kernaghan
Emmanuel Omomogbe
Lori Winder
Alex Yam
Heidi Brauer
Nancy Murdoch
Anthony Chiu
Michael Ihekuna
Azra Qureshi
Sophia Wu
Fateha Muzaffar
Harjap Singh Atwal
Vacant
Vacant
Vacant



110 720 28th Street NE
Calgary, AB, T2A 6R3
403-244-4111
www.calgarycommunities.com



Inglewood 'Analog is Dialogue'
Typewriter

SEPTEMBER 10, 2022



Elboya Park Pollinator

SEPTEMBER 16, 2022



Millrise Community
Association's Back To School
Event

OCTOBER 24, 2022



Fairview Paint the Pavement

SEPTEMBER 24, 2022



Bowness Soccer Club Mural

SEPTEMBER 25, 2022



Knox Church Mural

OCTOBER 26, 2022



Banff Trail Community
Association Harvest
Festival/Blackfoot Art Reveal

OCTOBER 8, 2022



Huntington Hills Day with the
Dogs

OCTOBER 23, 2022



Symons Valley Movie in the
Park

OCTOBER 23, 2022



Paint The Pavement Greenview
Industrial

SEPTEMBER 6, 2022



GoodNeighbourYYC Games for
Downtown Community

SEPTEMBER 6, 2022



Tuscany Colour Run & Carnival

JULY 8, 2022



Shawnee Evergreen Family
Book Festival

DECEMBER 18, 2022



Cranston Amazing Race

DECEMBER 18, 2022



Scenic Acres Halloween Tricks
'n' Treats

NOVEMBER 25, 2022

BE PART OF IT!

www.calgarycommunities.com